



U.S. Army Contracting Agency



Army Quality Assurance & Administration of Strategically Sourced Services

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Report Documentation Page				Form Approved OMB No. 0704-0188	
Public reporting burden for the collection of information is estimated to average 1 hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to Washington Headquarters Services, Directorate for Information Operations and Reports, 1215 Jefferson Davis Highway, Suite 1204, Arlington VA 22202-4302. Respondents should be aware that notwithstanding any other provision of law, no person shall be subject to a penalty for failing to comply with a collection of information if it does not display a currently valid OMB control number.					
1. REPORT DATE MAY 2007		2. REPORT TYPE		3. DATES COVERED 00-00-2007 to 00-00-2007	
4. TITLE AND SUBTITLE Army Quality Assurance & Administration of Strategically Sourced Services				5a. CONTRACT NUMBER	
				5b. GRANT NUMBER	
				5c. PROGRAM ELEMENT NUMBER	
6. AUTHOR(S)				5d. PROJECT NUMBER	
				5e. TASK NUMBER	
				5f. WORK UNIT NUMBER	
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) U.S. Army Contracting Agency, Information Technology, E-Commerce and Commercial Contracting Center, Alexandria, VA, 22301				8. PERFORMING ORGANIZATION REPORT NUMBER	
9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES)				10. SPONSOR/MONITOR'S ACRONYM(S)	
				11. SPONSOR/MONITOR'S REPORT NUMBER(S)	
12. DISTRIBUTION/AVAILABILITY STATEMENT Approved for public release; distribution unlimited					
13. SUPPLEMENTARY NOTES 4th Annual Acquisition Research Symposium: Creating Synergy for Informed Change, May 16-17, 2007 in Monterey, CA					
14. ABSTRACT					
15. SUBJECT TERMS					
16. SECURITY CLASSIFICATION OF:			17. LIMITATION OF ABSTRACT Same as Report (SAR)	18. NUMBER OF PAGES 5	19a. NAME OF RESPONSIBLE PERSON
a. REPORT unclassified	b. ABSTRACT unclassified	c. THIS PAGE unclassified			



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Services Procurement

- **Hybrid Approach**
 - **Decentralization**
 - **PM/PEOs w/ dollars and authority**
 - **w/ contract solution set made available for them to use under one of the following:**
 - 1. Preferred, not mandatory (“Young Rule”)**
 - 2. Waiver ability (Army Small Computer Program)**
 - 3. Track “Rogue Spend” (Army Wireless)**





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Services Contract Administration Difficulties

- Metrics nearly non-existent, and when they are, very in-precise
- Creates wide dispersion of success
- DCMA is non-player, leaving the Military Services with the mission
- Military Services assume the risk of poor admin vs. allocating resources to pre-award functions





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Services Contract Administration Difficulties

- Army is no different
- PCO also works as an ACO w/ a COR, or assigns to an ACO (if available) w/ COR
- COR in the Army is the critical “link”
- Normally an additional duty, never enough time to do it right, and sometimes lack technical capabilities

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Army – PEO for Services

- Establishment of a single PEO for oversight and management of the acquisition of Services
- Still in debate
- “BIG” Monster, too big in the view of many
- Culture shift required from decentralization to centralization (budget \$, command and control, ability to influence program success, etc.)

